





ACL Diversity Initiative Strengthening Cultural Competency in ACL and across its

programs



Goal: Maximize participation for all people with disabilities, older adults, their families and caregivers in all aspects of Community Life Outcomes:

- 1. ACL builds knowledge and capacity to effectively design, implement, and evaluate Cultural Linguistic Diversity and Competency within ACL and its programs
- 2. Diversity of leadership, staff, and governing bodies is increased across the DD network
- 3. Cultural competence capacity within the leadership, staff, and governing bodies is built across the DD network
- 4. Culturally competent practices and programs are implemented across the DD Network for individuals with I/DD of diversity
- 5. Increase in the number of persons from underrepresented racial, ethnic groups, people with disabilities, people from disadvantaged backgrounds benefits from AIDD supported programs

Outcome	Strategies	Tasks	Timeline	Lead	Collaborators & Partners
1	1. Promote CD&C across ACL programs	1.1.1 Collaborate with ACL to establish a Diversity group to address cultural competency practices with ACL and its programs		ACL Diversity strategy Team	
		1.1.2 Develop a strategy plan for CD&C practices within ACL and its programs		ACL Diversity strategy Team	
		1.1.3 Implement strategy plan activities for CD&C practices within ACL and its programs		ACL Diversity strategy Team	
		1.1.4 Schedule and conduct periodic meetings with ACL Diversity group to continue to address ACL program wide CD&C efforts		ACL Diversity strategy Team	
		1.1.5 Develop webpage on ACL's website dedicated to CD&C resources, best practices, and pertinent information		ACL Diversity strategy Team	

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Outcome	Strategies	Tasks	Timeline	Lead	Collaboration & Partners
1	2. Leverage AIDD – ACL leadership and access to promote work in this area	1.2.1 Collaborate with T/TA contractors to identify CD&C efforts currently being conducted by DD Network	Winter 2015	AIDD Commissioner	T/TA contractors (NDRN, AUCD, NACDD)
		1.2.2 Outreach from Commissioner Aaron Bishop to the DD Network to promote CD&C and emphasize diverse staff recruitment policies and governor appointments			
		1.2.3 Assistant Secretary Kathy Greenlee to promote CD&C in ACL programs and encourage governors to appoint individuals from CLD backgrounds	Winter 2015	DDC Team	ACL Office of External Affairs— Hunter McKay
		1.2.4 Assistant Secretary Kathy Greenlee and ACL leadership to highlight and promote (in presentations and blogs) CD&C and its importance given America's current diverse, aging and disability demographic shift	Winter 2015- ongoing		ACL Office of External Affairs— Hunter McKay; Annual African American Symposium on Disabilities

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1	2. Leverage AIDD – ACL leadership and access to promote	1.2.5 Collaborate with ACL to develop a CD&C self-paced online training for HHS staff to access on LMS	Winter- Spring 2015	AIDD Diversity Team	
	work in this area	1.2.6 Collaborate with DD Network and T/TA providers to further develop the Diversity strategy to promote this work in its programs	Winter/Spring 2015		
		1.2.7 Schedule and conduct periodic meetings with DD Network and T/TA providers to continue assess implementation of diversity efforts	Summer/Fall 2015		
		1.2.8 Develop a list of federal partners with similar CD&C focus to strengthen efforts across a broad spectrum	Spring/Summer 2015		
		1.2.9 Develop a platform with identified topics and timeline for engagement with such targeted federal partners and other stakeholders	Winter 2015		
		1.2.10 Determine who within ACL (and other federal partners) have contacts with targeted federal partners	Winter 2015		

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1	2. Leverage AIDD – ACL leadership and access to promote work in this area	1.2.11 Develop a timeframe and approach for engaging with such targeted federal partners on identified topics to strengthen CD&C efforts across a broader spectrum	Summer/Fall 2015		
	work in this area	1.2.12 Conduct outreach efforts to targeted entities to link and engage them in CD&C to strengthen efforts across a broader spectrum	Fall/Winter 205		
1	3. Increase AIDD's knowledge and capacity on cultural diversity and competency	1.3.1 Identify and collaborate with experts in the field to conduct outreach efforts to targeted entities to link and engage them in CD&C to strengthen efforts across a broader spectrum	Winter-Spring 2015	AIDD Diversity Team	National Center on Cultural Competency at, Georgetown UCEDD; DOL, OPM, SAMSHA
		1.3.2 Identify other CD&C efforts at the federal, state, local levels to inform our work in this area	Spring/ Summer 2014	AIDD Diversity Team	
		1.3.3 Identify cultural diversity and competency requirements per Civil Rights Act and Class Standards to inform our work in this area	Summer 2014	AIDD Diversity Team	

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1	3. Increase AIDD's	1.3.4	Spring 2014	AIDD	
	knowledge and	Identify state Laws (NY, NJ, OH, CA, WA) on CD&C to inform our work 1.3.5	Mintor/Coring		
	capacity on cultural diversity and	Collaborate with OMH to present to AIDD on its agency mission, current CD&C initiatives,	Winter/Spring		
	competency	and National CLAS Standards	2015		
		1.3.6 Collaborate with Cynthia La Counte (and others in AOA) to present to ACL on AOA/ACL initiatives related to CD&C to further inform our work in this area	Winter 2015		
		1.3.7 Identify and link with ACL wide initiatives addressing CD&C to strengthen the engagement and work in this area	Winter 2015		
		1.3.8 Identify and incorporate knowledge gained into AIDD/ACL's CD&C web page, practices, and programs	Ongoing	AIDD/ACL	
		1.3.9 Incorporate CD&C language into grant template and review procedures; provide grantees with priority points if they can demonstrate better rate of working with unserved /underserved communities, underrepresented minorities and disadvantaged communities	Summer 2015		
		1.3.10 Update Diversity strategy plan based on knowledge gained & progress made	On-Going	AIDD Diversity Team	

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1	4. Assess stakeholder	1.4.1	Fall 2014 – Winter	AIDD DD	T/TA contractors (NDRN, AUCD,
	perceived needs of	Collaborate with DD Network TA providers to gather and analyze input from	2015	Network Team	NACDD)
	CD&C in states	individuals and families of what they perceive to be the need to develop CD&C in			
		the state			
		1.4.2	Fall 2014 – Winter	AIDD DD	T/TA contractors (NDRN, AUCD,
		Collaborate with DD Network TA providers to gather and analyze input from DD Network programs on the perceive need to develop CD&C in the state	2015	Network Team	NACDD)
		1.4.3	Spring 2015- Summer	AIDD DD	
		Based overall analysis on the perceived needs to develop CD&C in the state, identify recommendations for next steps, plan and execute	2015	Network Team	
1	5. Assess cultural	1.5.1	Winter 2015- Spring	AIDD DD	T/TA contractors (NDRN, AUCD,
	diversity and	Collaborate with DD Network T/A providers to gather and analyze data on cultural	2015	Network Team	NACDD)
	competency practices	diversity and competency of DD Network programs			
	currently in DD	1.5.2	Spring 2015- Summer	AIDD DD	T/TA contractors (NDRN, AUCD,
	programs	Based on analysis of cultural diversity and competency in DD Network Programs, identify recommendations for next steps, plan and execute	2015	Network Team	NACDD)

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1	6. Building CD&C	1.6.1	Spring 2015- Summer	AIDD DD	T/TA contractors (NDRN, AUCD,
	components into OPS	Revise OPS annual program reports for programs to report on CD&C efforts and	2015	Network Team	NACDD); SAMSHA- Diversity
	Quality Review	activities			impact statement
	Systems	1.6.2	Fall 2015	AIDD DD	
		Pilot revised annual reports	1 811 2013	Network Team	
		1.6.3	Winter 2016- Summer	AIDD DD	
		Obtain OMB clearance on revised DD Network annual reports template	2016	Network Team	
		1.6.4	Winter 2017- ongoing	AIDD DD	
		Annually monitor implementation efforts of CD&C practices in DD Network		Network Team	
		programs			
		1.6.5	Winter 2017- Spring	AIDD DD	
		Assess data from DD Network annual reports of CD&C practices and identify	2017	Network Team	
		recommendations for next steps (as appropriate)			

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2	1. Identify and advance	2.1.1			
	opportunities to raise	Identify and analyze demographics of DD Network staff and compare with state	Spring 2014	AIDD DD	
	CD&C awareness to DD	and national demographic data		Diversity Team	
	Network leadership,	2.1.2	Propose quarterly	TBD	T/TA contractors (NDRN, AUCD,
	staff, and governing	Facilitate webinars with grantees working on implementing CD&C in DD	beginning FY15		NACDD)
	bodies	programs			
		2.1.3	Spring 2016	AIDD Diversity	T/TA contractors (NDRN, AUCD,
		Plan and host Regional CD&C Summit		Team	NACDD)
		2.1.4		AIDD	T/TA contractors (NDRN, AUCD,
		Highlight and promote CD&C at DD network TA Institutes, Annual Conferences,	Summer 2014-	Commissioner	NACDD) , ACL Office of External
		and events	ongoing		Affairs– Hunter McKay
		2.1.5			ACL Office of External Affairs— Hunter
		Promote Diversity Strategy through AIDD's social media outlets	Fall 2014	TBD	McKay

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2	Identify and advance	2.1.6	Winter/Spring 2015		AUCD, NACDD, NDRN
	opportunities to raise	Collaborate with TA providers to include CLDDC information in respective			
	CD&C awareness to	outreach outlets			
	DD Network	2.1.7	Winter 2015		AUCD, NDRN, NACDD, UDC
	leadership, staff, and	Identify a list of partners and key stakeholders to inform and engage in this			
	governing bodies	area of work			
		2.1.8	Winter/Spring 2015		
		Contact partners and key stakeholders and schedule a briefing meeting			
		2.1.9	Winter/Spring 2015		
		Reach consensus with partners and key stakeholders on ongoing			
		communication regarding this are of work			

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3	1. Leadership	3.1.1	Summers of 2015-	Project	T/TA contractors (NDRN,
	Development Institute	Release FOA and fund the Leadership Development Institute	2019	Officer Larissa	AUCD, NACDD)
		3.1.2	Fall 2015/Winter		
		Analyze the Leadership Development Institute's evaluation	2016		
		results and determine interim and final next steps			
	2. Diversity Initiative	3.2.1	Spring 2014 -		
		Release FOA and fund the Diversity Initiative through UCEDD	Summer 2014		
		Technical Assistance Contract			
		3.2.2	Fall 2015/Winter	AUCD	
		Analyze the Diversity Initiative evaluation results and determine	2016		
		interim and final next steps			

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3	2. Support and expand the development of	3.2.1 schedule meetings with network experts to develop strategies on how	Fall 2014- Winter 2015	AIDD Diversity Team	National Center on Cultural Competency at Georgetown
	CD&C knowledge building and competency	to implement culturally competent practices internally and across DD Network programs			NJ UCEDD Project Intersect at Oregon Health & Science University
		3.2.2 Meet periodically with experts to monitor the progress of efforts and activities related to CD&C internally and across the DD Network programs	Spring 2015- ongoing		The state of the s

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4	1. Establish a Minority Serving	4.1.1	Fall 2015	DD Network	AUCD
	Institution as a UCEDD	Research and develop a plan to establish an MSI-UCEDD		Team	
		4.1.2			
		Establish and meet periodically with a workgroup to develop an action plan with			
		identified funding streams for an MSI - UCEDD			
		4.1.3			
		Secure funding and approval for an MSI - UCEDD			
		4.1.4			
		Secure collaboration, partnership and engagement to establish and MSI- UCEDD			
		4.1.5			
		Implement efforts and activities to establish an MSI-UCEDD			
		4.1.6			
		Annually monitor efforts of the MSI-UCEDD			
5.	1. Develop a Diverse Hiring best	5.1.1			
	practices for grantees	Improve the grantees recruitment and employment of underrepresented racial and			
		ethnic groups, people with disabilities, and people from disadvantaged backgrounds			
	2. Increase the diversity of the	5.2.1			
	FOA respondents	Provide technical assistance webinars to grantees to increase information about AIDD's			
		diversity strategies and to boost their knowledge of, confidence and comfort levels with			
		grant submission, review, resubmission, funding and post-award processes			
	3. Increase in the number of	5.3.1			
	individuals of culturally diverse	Collect data from AIDD annual federal reports			
	backgrounds accessing/benefiting				
	from AIDD support programs				

Diversity Strategy: DD Network Programs

Outcomes:

- 2. Diversity of leadership, staff, and governing bodies is increased across the DD network
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Outcome	Strategies	Tasks	Timeline	Lead	Collaborators & Partners
2-5	Administer Diversity Initiative	2-4.1.1 Develop a CD&C Blueprint to engage DD Network in implementing CD&C practices within the organization and programs		AUCD	
		2-4.1.2 DD Network programs implement the CD&C Blueprint			
		2-4.1.3 Analyze the Diversity Initiative evaluation results and determine interim and final next steps		AUCD	
3	1. Implement CD&C capacity building activities across the DD Network	3.1.1 Assess from individuals and families, DD Network programs and other key stakeholders the perceived needs to develop CD&C in the state and program			
		3.1.2 Identify opportunities to mentor and train in CD&C practices, individuals responsible for hiring staff and selecting respective board members.			
		3.1.3 Identify opportunities to mentor and train leadership, staff, and governing bodies in CD&C practices within the organization and the programs			

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Outcomes:

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Outcome	Strategies	Tasks	Timeline	Lead	Collaborators & Partners
3	1. Implement CD&C capacity building activities across the DD Network	3.1.4 Establish DD Program specific CD&C teams to develop, implement and evaluate CD&C practices with respective programs			
3	Leverage AIDD/ACL Leadership to promote work in this area	3.2.1 Collaborate and partner with AIDD and T/TA providers to further develop the Diversity strategy and implement CD&C practices in the DD Network programs			

Diversity Strategy: Federal Agencies, Non-Government Organizations, and MSIs

Outcomes:

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Outcome Strategies	Tasks	Timeline	Lead	Collaborators & Partners
2 1. Encourage and support other programs implementing CD&C practices	2.1.1 Develop a list of NGO's with similar CD&C focus to strengthen efforts across a broad spectrum 2.1.2 Develop a platform with identified topics and to engage with such targeted entities 2.1.3 Develop a timeframe and schedule for engaging with such targeted entities 2.1.4 Determine who within ACL (and other federal partners with similar focus) have contacts with targeted entities 2.1.5 Conduct outreach efforts to targeted entities to link and engage them in CD&C to strengthen efforts across a broader spectrum			 Laura Cavanaugh HHS Public Affairs Office of Minority Health HRSA AHRQ NAACP La Raza MSIs HBCUs MCHB RISE Fellowship NCD AAPD NFB